

DGAP AGENDA

Annual FI Retreat (in person)

FRIDAY, December 8, 2023 (9 – 2.30 pm)

2024 will be a year of big international disruptions and even bigger choices. The government has expressed an awareness of these stakes, and a desire to live up to them. Policymakers therefore need a candid partner for change and critical thinking, a guide through uncertain times. DGAP can live up to this role only by identifying the core issues of German foreign and security policy and its inflection points.

Our annual research planning will occur as ever primarily in our individual programs and projects, as well as in all-of-house task forces (on DGAP's offering on the US elections, European elections). But we want to shape the research institute's overall thinking on 8th December so that these processes happen with a common understanding of what DGAP can achieve.

9:00 – 9:15 AM **WELCOME & OPENING REMARKS @ Dohnanyi Saal**

9:15 – 10:30 AM **SESSION 1: Discussion “Germany in a new world: How can Germany lead the way at this time of disruption?”**

Germany has huge potential to lead at a time of crisis – and its partners' awareness of that potential is one reason why they subject it to particularly sharp scrutiny. In conversation with stakeholders of our research, we will discuss how Germany can more proactively make foreign policy, in view of major events in 2024.

Speakers:

- Joanna Klever, former co-chair of the Young DGAP Board; Senior Policy and Advocacy Manager, The ONE Campaign
- Olivier Portoff, Desk Officer Europe, Policy Planning Unit, Federal Foreign Office
- Kristi Raik, Deputy Director and Head of the Foreign Policy Programme, ICDS
- Moderation: Aaron Burnett, BerlinsideOut Podcast

In preparation, please consider: How is German foreign policy viewed at home and abroad – and what external expectations arise for DGAP as a German organization with broad membership?

10:30 – 10:50 AM **COFFEE BREAK**

10:50 – 11:50 AM **SESSION 2: Center Reflections**
@ Musikzimmer, Lesesaal, Präsidenzimmer, Dohnanyi-Saal, Robert Bosch Saal

Clear positioning is key to foreign policymaking in times of disruption – to building alliances and making oneself accountable. That applies to us as researchers, too. The better our centers can define themselves, the better we can cooperate among ourselves and promote each other - not to mention shaping our relationship to German decision-makers and other stakeholders.

*In preparation, please consider: How would you define for yourself the mission of your center - what do you do as a center, for which audience, why and how?
How do you bind this mission into your work, and how can you do it better in 2024?
What do you need from each other to realise your research plans, and what do you need to do for others?*

11:50 – 12:00 PM **COFFEE BREAK**

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12:00 – 12:45 PM **SESSION 3: Positioning DGAP as a research organisation**

If DGAP is to be *the* partner that guides the German government through uncertain times, we need to ensure that we are ahead of upcoming disruptions and crises, have a proper understanding of partner expectations, and can present attractive ideas for German policy. That is why we set up the discussion groups.

In preparation, please consider: How does your work help Germany respond in a constructive way to international change?

If you had to put this into a short blurb, what would it be?

12:45 – 13:30 PM **LUNCH BUFFET**

13:30 – 14:15 PM **SESSION 4: Publication Power @ Dohnanyi Saal [by COMMS Team]**

Research publications remain DGAP's calling card. We demand that the government is more strategic, coherent, positioning. But looking across our own output, we don't live up to this, and too often we are gridlocked by events.

In preparation, please consider:

- *How can we better combine our core and broader audiences?*
- *How can we get ahead of international events and use them more proactively in our publication formats?*
- *How can we move from producing pure analysis to launching ideas to ensure coherent positioning of DGAP?*
- *How can we use mutual awareness and respect of each other to make better use of our communication resources?*

14:15 – 14:30 PM **CONCLUDING REMARKS @ Dohnanyi Saal**